

Discussion topics

- Introductions
- Overview of BAE Systems
- What we do
- What we are seeing (in the marketplace)
- How BAE Systems fits in
- What is going on in NY?
- Working together

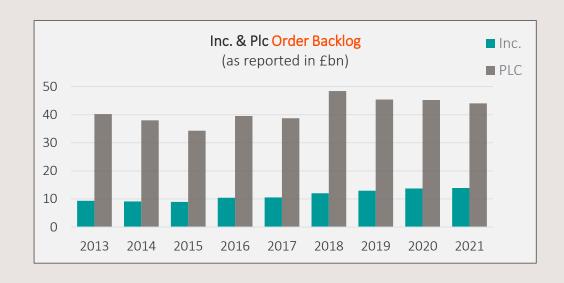




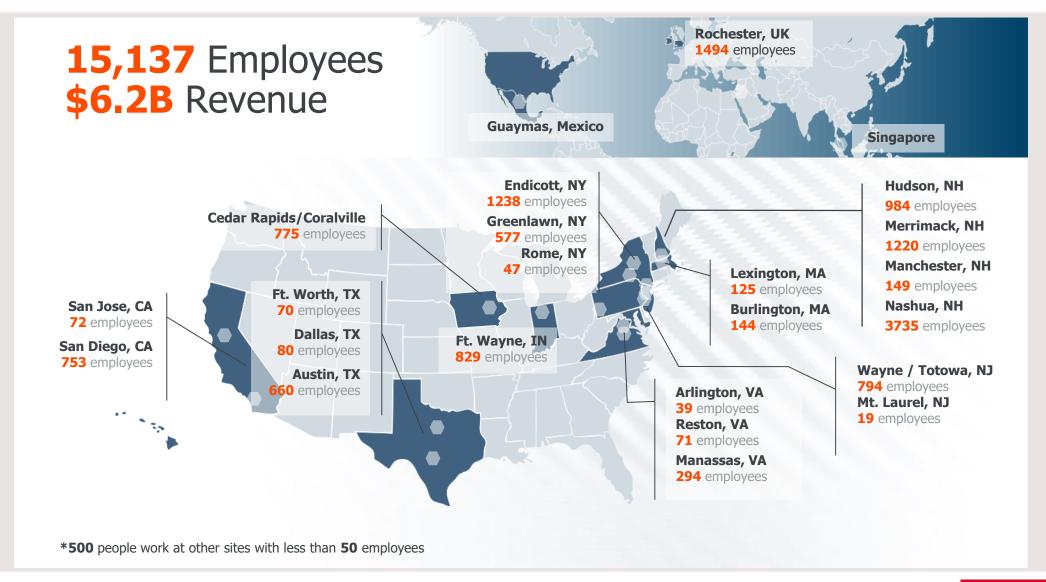
BAE Systems Inc – part of BAE Systems plc (aka the Group)

- Our global business remains a top 10 U.S. prime contractor, with strong, enduring presence in international markets
- BAE Systems, Inc. employs a diverse international workforce of approximately 34,400 employees (c.31,200 in the U.S.)
- Major operations in 30 U.S. states, the UK, and Sweden
- 2021 Inc. sales of \$12.5bn, representing approximately 43% of the Group
- 2021 Inc. order backlog of \$18.8bn, representing approximately 32% of the Group





Electronic Systems



Electronic Systems Business Areas



Controls & Avionics Solutions

- Flight Controls: Fly-by-wire systems, Active Inceptor Systems
- Engine Controls: Full Authority Digital Engine Controls (FADEC),
 Power Management Systems
- Flight deck systems: instrument control panels, detection and alerting
- Cabin management systems enabling the ultimate flying experience
- Aftermarket Solutions: maintenance, repair and overhaul, technical service capabilities
- Advanced flight controls and mission avionics
- Advanced displays and inceptors
- Through-life support
- Aircraft electrification solutions enabling hybrid and all-electric aircraft





Power & Propulsion Solutions

- Delivers propulsion and power management performance with innovative electric products and solutions
- Serves a diversified market footprint: Advancing vehicle mobility, efficiency, and capability in markets such as; transit, marine, military and truck
- Holds a significant IP portfolio; 200+ patents world-wide; using technology evolved from over 25 years of investment in aircraft controls and power systems
- More than 15,000 electric drive systems deployed worldwide have logged over 4 billion revenue service miles while preventing 3 million tons of harmful emissions
- Systems development and integration is a core competency makes the difference between average performance and classleading





What we do



What are we seeing - geofencing



San Francisco, CA (MUNI)

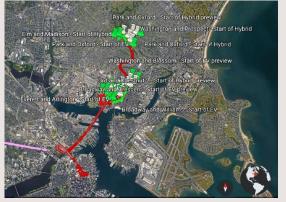
- In service 2019
- 68 buses across 11 Green Zones
- Prioritized zones based on equity and poor air quality
- Estimated 7 million zero emission miles over lifetime

Rockford, IL (MTD)

- In service 2019
- 15 buses across 10 Green
 Zones
- Only procuring hybrids to add to Green Zone operations



MBTA Boston - planned





Source: MBTA Board presentation 3/24/2022

Others







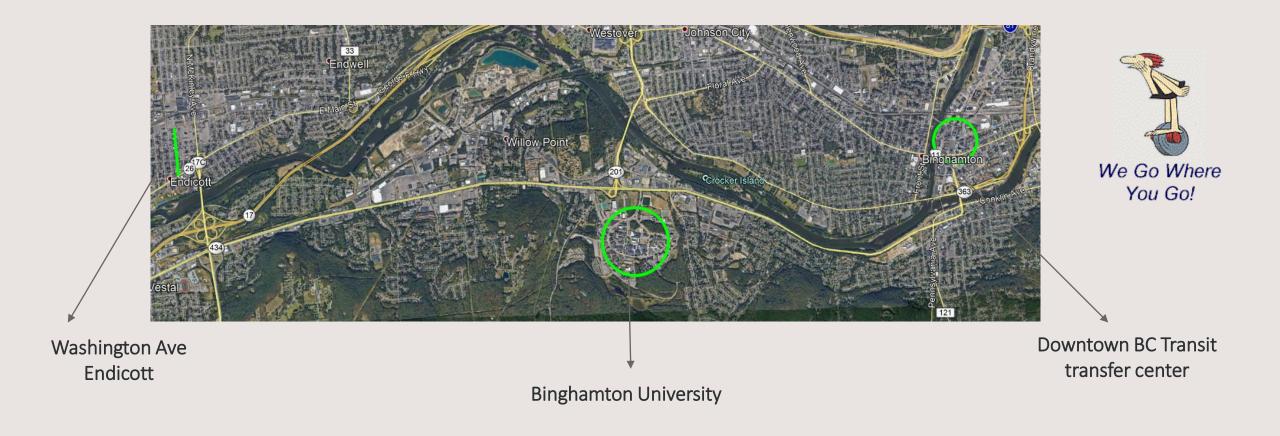






700 buses running through 93 Green Zones have delivered over 900,000 miles of zero emissions service

What are we seeing - geofencing



Broome County Transit is running zero emissions capable hybrids in geofenced zones across Broome County

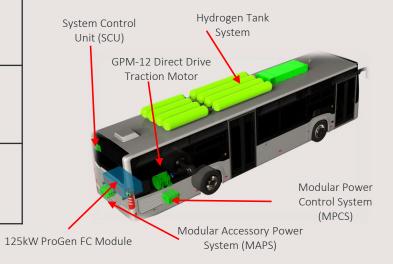
What are we seeing – hydrogen fuel cell electric buses



Generation & supply of hydrogen	
Provide infrastructure consultation	
Supply scalable, complete infrastructure systems & components	
Deliver fully integrated fuel cell drivetrains	
Be a single point of contact for all hydrogen fleet services & support	









What are we seeing – battery electric buses



Powered by BAE Systems

Nova Bus LFSe+ coming to Broome County Transit



First look at fully-electric buses for Broome County Transit (6/6/2022)

Broome County Transit moves towards an electric fleet (6/6/2022)

Made in Plattsburgh NY with electric powertrain and power management systems from BAE Systems in Endicott NY

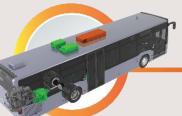
How BAE Systems fits in

Near zero

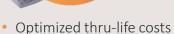
REAL Electric Accessories

Series-E Electric Hybrid

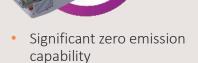
Series-ER Electric Range Hybrid



- First step towards zero emissions
- Proven hardware
- Significant maintenance savings



- Significant fuel savings and emissions reductions
- Arrive-and-go capability



- Geofencing-enabled operation
- On-board charger
- Plug-in option available

Full zero

Series-H Fuel Cell Electric

Series-EV Battery Electric



- Full zero emission
- Hydrogen fueled
- Produces only pure water as exhaust
- 300+ mile range



- Full zero emission
- Proven with 500 systems in service & 20 million zero emission miles
- Opportunity and depot charging



How BAE Systems fits in – working with key partners in NY State



What's going on in NY State

Climate Action Plan

• We provided commentary during Syracuse public hearing session supporting zero emission hybrid buses instead of buying more diesel transit buses

NYSERDA, NY-BEST, NYLCV, NYPTA, NY Clean Fuels coalition

We are actively engaged with key industry advocacy and support associations

Hydrogen Hub

• BAE Systems is a key member of NY-led regional hydrogen hub pursuit of federal funding

Active legislation (Kennedy and Harkham bills)

- Senate Bill S3535C
 - Relates to the purchase of zero-emission buses and the procurement of electric-powered buses, vehicles or other related equipment
- Senate Bill S8917
 - Relates to the purchase of zero-emission capable hybrid and zero-emission buses; and the procurement of electric-powered buses, vehicles or other related equipment

NY fleets and operations – NYC, Westchester, BC Transit, Rochester, Syracuse (transit); Mamaroneck NY (maritime)

Aircraft electrification lab investment in Endicott NY

Working together

- Where do our goals and objectives align?
- Advocacy support
- Legislative support
- Continuing our dialogue
 - Come visit our Endicott facility
 - Meet with other Sierra Club chapters







Thank you

